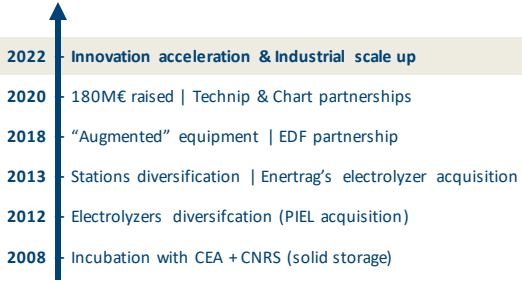


McPhy | A leading Green H₂ Equipment Manufacturer



History



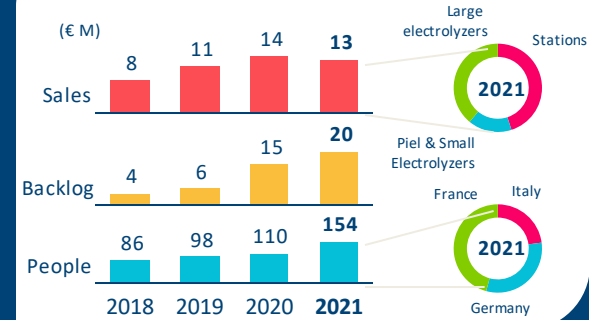
People & footprint

150+ people

- 25+% women
- 20+ nationalities
- 50+% PhD / Eng



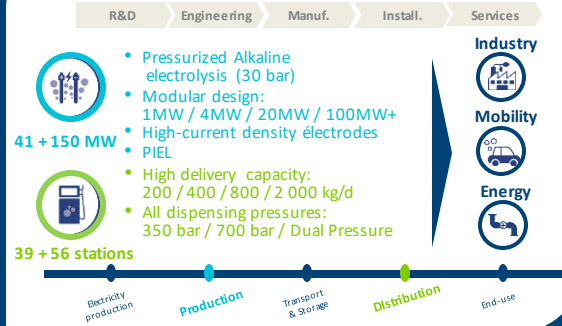
Key figures



Ecosystem



Products & Markets



Strategy

- Invest in TECHNOLOGY**
 Technology leadership, superior safety, innovation
- Improve COMPETITIVENESS**
 Cost out, economies of scale
- Build up strong REFERENCES**
 Emblematic references across end-markets
- Invest in PEOPLE**
 Professionalize, Recruit & Grow



Truly Pan European High-Growth Pure Player

References as of 30/06/2022:

41 + 150 MW among which 41 are signed projects* and 150 MW for which McPhy has been selected as preferred partner**

39 + 56 stations among which 39 are signed projects* and 56 stations for which McPhy has been selected as preferred partner**

**Signed projects: orders with signed purchase orders

***Preferred partner: preferred partner and subject to the project's success, considering that some of these projects should have an impact on the revenue as of 2023