



# ACTIVITY

# REPORT

2025 \_\_\_\_\_





**CCI FRANCE UAE**

# EDITO

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Dear Members, Partners and Friends,

The year 2025 was both rich in initiatives and a period of transition and investment for CCI France UAE. It marked the launch of a major internal transformation project aimed at enhancing our efficiency, agility, and the overall quality of services delivered to our business community.

It was also a year of strategic initiatives designed to further deepen Franco-Emirati relations on key priority topics. The Voices of AI forum illustrates our ambition to position the Chamber at the heart of major technological shifts, while the first GCC–France Forum, held in Dubai with the support of our regional counterparts, reinforced ties across the Gulf and opened new avenues for economic cooperation.

Collaboration with the Team France Export ecosystem in the UAE reached a new level this year. We extend our sincere thanks to all its members for their continued support and commitment in advancing the development of French businesses in the region.

We are also pleased to highlight the development of new partnerships with credible and complementary networks such as APM (Association Progrès du Management), further enriching our content offering and strengthening our ecosystem.

Significant structural decisions also shaped the year, including the closure of our Business Center in Silicon Oasis. This strategic evolution allows us to refocus on our core mission: supporting companies and creating value. In this context, hosting VIEs within our Oud Metha premises enhances proximity with our teams and enables more direct and effective business synergies.

Finally, we would like to warmly thank the entire permanent team as well as the outgoing Board, whose commitment, agility, and dedication have been outstanding throughout 2025, and who continue to demonstrate resilience in the face of recent challenges.

We wish you an excellent reading of this Activity Report 2025, reflecting a year that has been intense, demanding, and firmly future-oriented.



**Agnès LOPEZ CRUZ**  
Managing Director  
CCI France UAE

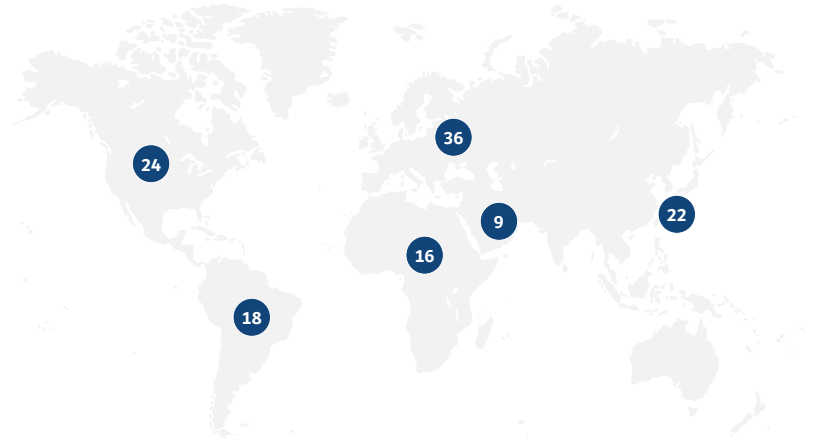


**Thierry DEZENCLOS**  
President  
CCI France UAE

# CCI FRANCE INTERNATIONAL

Founded in 1907, CCI France International brings together and operates 125 French Chambers of Commerce and Industry (CCIFI) in 98 countries. The French Chambers of Commerce abroad are managed by 905 permanent employees.

This network, which is unique, plays an essential role in stimulating French business communities abroad and in supporting businesses that want to develop internationally. It provides an exhaustive range of supporting services to French companies wishing to explore international markets, from analysis to set-up and growth.



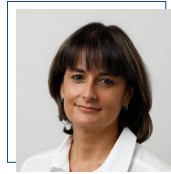
## OUR VALUES



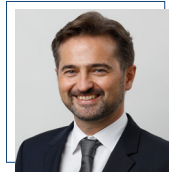
## BOARD OF DIRECTORS



Thierry DEZENCLOS  
President



Nathalie AMIEL-FERRAULT  
Vice-President



Geoffroy BUNETEL  
Vice-President



Christine RIZZATO  
General Secretary



Joseph MOUSSALLEM  
Deputy General Secretary



Caroline THEVENOT  
Treasurer



Valerie HAWLEY  
Deputy Treasurer



Amel CHADLI



Kevin CHALHOUB



Aurélien DELAHAYE



Marie-Agnès DESCROZAILLE



Gaëlle DORE



Frédéric MARCHAND



Tarek SOLIMANE



Thomas VIGNERON

## PERMANENT TEAM



Ruby ABELARDO  
Office & Events  
Coordinator Abu Dhabi



Sanaa AHDOUR  
Content & Marketing  
Communication  
Specialist



Orsolya BIZOUARN  
Senior Key Account  
Manager



Joëlle CHILCOTT  
Chief Financial Officer



Martine De LANG  
Senior Key Account  
Manager



Milena DIMITROVA  
Deputy Managing  
Director Dubai Office



Sophie DUFOUR  
Senior Key Account  
Manager



Coralie FLICK  
Projects &  
Events Manager



Erika GHOBASHI  
Senior Key Account  
Manager



Cecilia JOURDAN  
Sponsorship &  
Membership  
Development Manager



Agnès LOPEZ CRUZ  
Managing Director



Maud MARTINOT-LAGARDE  
Senior Key Account  
Manager



Cecile MICHEL  
Senior Key Account  
Manager



Olivier MORIN  
Deputy Managing  
Director  
Abu Dhabi Office



Claire-Anne RUSSELLE  
Director of Marketing,  
Events &  
Communication



Nayla SAMAHA KHALIFE  
Senior Project  
Manager



Rowema SANTOS  
Finance Assistant



Mounia SIFAOU  
Recruitment &  
Project Specialist

# ABOUT US



CCI France UAE is a private organization under local law, and represents a community of more than 550 members, of entrepreneurs, SMEs and multinationals.

With more than fifty years of experience in the UAE, CCI France UAE's main missions are to:

- Strengthen and promote French-Emirates business links, through its privileged relationships with local governmental entities.
- Support French-based companies in their set-up and business development in the UAE,
- Animate French and Francophile companies by offering networking opportunities, sectorial and functional events and contents with high added value,
- Promote member companies within the business community in the UAE.

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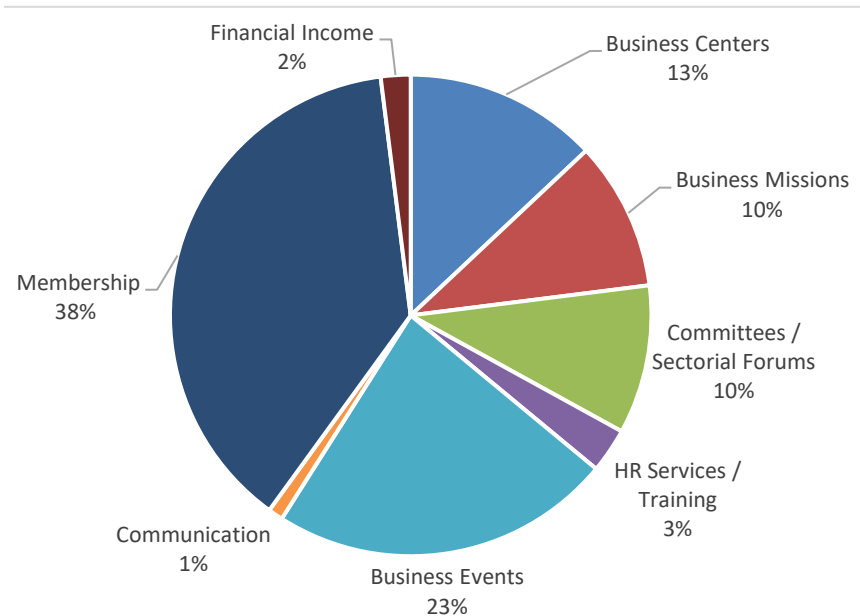
## Our mission

**Bring together and support the French, Francophile and Francophone business community in its sustainable development in the United Arab Emirates, and promote French-Emirati trade relations. ”**

## FINANCIAL BALANCE OVERVIEW (2025)

CCI France UAE is 100% self-funded.

*Financial statements are prepared in accordance with International Financial Reporting Standards. Balance sheet and related statement of income, changes in equity and cash flows have been duly reviewed by the Independent international audit, tax and advisory firm Forvis Mazars.*



# BUSINESS CONSULTING SERVICES

## EXPLORE & PREPARE

### UAE INFORMATION DAYS AND SECTORIAL WORKSHOPS IN FRANCE

Through our close collaboration with French Chambers of Commerce, we organize year-round meetings with French companies interested in the UAE market. We also deliver targeted workshops on the Emirati business environment, including sector-specific presentations.

### RESEARCH FOR PARTNERS & CLIENTS

Access detailed company contacts, engage with carefully selected potential partners, and benefit from expertly organized meetings tailored to your needs- along with a fully customized business meetings program in the United Arab Emirates.

### GO TO MARKET STUDIES

We deliver tailored market studies designed to address your specific strategic objectives. Whether you are exploring new markets, assessing your competitive position, or refining your commercial strategy, our flexible approach adapts to your needs and budget. Our offer covers business establishment support, competitive analysis, and targeted business development services.

### VIP CUSTOMIZED PROGRAM

#### Immersion for Executive Committees and C-Level Leaders

Our VIP Customized Program offers executive leaders a high-level strategic immersion, enabling your team to grasp the realities of the Emirati market and confidently assess your company's development potential.

### LEARNING EXPEDITIONS

Experience the UAE or other countries in the region, through an immersive journey designed to provide a comprehensive understanding of its dynamic business landscape and regional influence. Our Learning Expeditions combine strategic insights, cultural awareness, and meaningful connections to help you unlock new opportunities.

58

companies supported in their business  
set-up and development

*\*2025 data*

# BUSINESS CONSULTING SERVICES

## SET UP & STRUCTURE

### SET UP ADVISORY

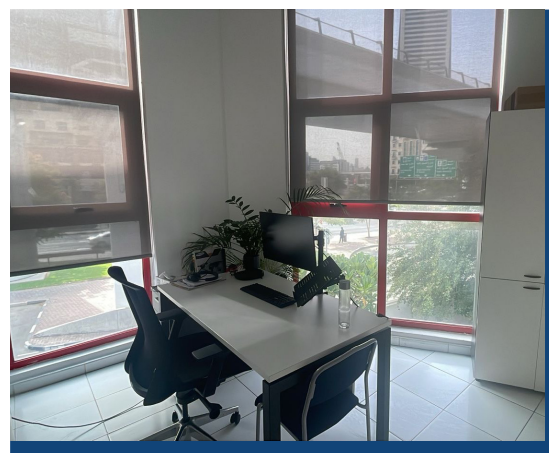
We provide a first assessment with an expert to help businesses and individuals efficiently plan, structure, and establish operations in the UAE in compliance with local regulations, including legal frameworks, and administrative requirements.

### COMMERCIAL FOLLOW-UP

We provide a dedicated senior Client Manager to support your activities in the UAE, ensuring seamless project management, local coordination with partners and your France-based teams, contractor and supplier sourcing, and ongoing follow-up - complemented by detailed monthly reporting, partner tracking, administrative support, meeting and travel organization, and access to local domiciliation services including a UAE phone number and PO Box.

### OFFICE RENTAL AND V.I.E. HOSTING IN LEBOOSTER

We offer a comprehensive turnkey solution for office rental and V.I.E. hosting, including fully equipped workspaces in Abu Dhabi and Dubai, personalized supervision and integration support, access to an extensive business network, optional intercultural coaching, full visa and administrative assistance, and tailored packages adapted to your project needs.



3

business  
centers

19

companies  
hosted

*\*2025 data*

# GROW AND ESTABLISH YOUR BUSINESS PRESENCE

## MEET, LEARN & CONNECT

### SECTORIAL COMMITTEES - BY SECTOR OF ACTIVITY

Bringing together sector-focused committees as collaborative platforms designed to share best practices, foster cooperation among companies of all sizes, engage with local authorities, build synergies with other business councils, and create new business opportunities through dynamic networking events.

#### SECTORIAL COMMITTEES

- Construction
- Energy
- FMCG
- Healthcare
- Hospitality & Leisure
- Logistics & Supply Chain
- Luxury & Retail

### FUNCTIONAL COMMITTEES - BY POSITION

Enable members, by function, to exchange openly on shared challenges, access practical insights, and foster collaboration, networking, and business opportunities through small roundtables and targeted conferences.

#### FUNCTIONAL COMMITTEES

- Finance
- Marketing & Communication
- Human Resources

## CLUBS

**LE CLUB CEO** is a selective, French-speaking business forum for CEOs of major French MNCs in the UAE, meeting monthly to build synergies and collaborate on large regional opportunities.

**SYNERGY CLUB** is a French-speaking, non-commercial networking forum for entrepreneurs, startups, and SMEs to connect and collaborate in Dubai and Abu Dhabi, two times per month.

**THE FRENCH EMIRATI WOMEN COMMITTEE** supports the leadership and business impact of French and Emirati women, strengthening their role in the UAE's economic development. It also fosters collaboration and opportunities to enhance the integration of French companies within the local economic ecosystem.



French Emirati Women Committee  
March 2025



Conference  
June 2025



Site Visit - Sectorial Committees  
January 2025

# GROW AND ESTABLISH YOUR BUSINESS PRESENCE

## MEET & CONNECT

**FRENCH TUESDAY IN DUBAI AND FRENCH WEDNESDAY IN ABU DHABI:** The most popular monthly networking events, bringing together professionals to connect and grow their business network.

**ANNUAL GALA DINNER:** A prestigious annual gala evening bringing together key members of the business community for an evening of networking, celebration, and high-level engagement.



**CONFERENCES:** We host year-round conferences, either focused on specific countries or regions, or on key economic, commercial, ESG and legal topics.

**WORKING TOGETHER FORUM:** An annual event offering a platform for companies to explore business opportunities in Dubai through over 200 organized B2B meetings, in a dynamic one-to-one format between MNCs, SMEs and entrepreneurs.

**ECONOMIC FORUM WITH LOCAL AUTHORITIES:** High-level economic forums bringing together business leaders and local authorities to exchange insights, strengthen partnerships, and explore strategic opportunities in the UAE.

**CONNECTORS' CLUB NETWORKING (FOR BENEFACTOR AND TRUSTEE MEMBERS ONLY):** This special evening is all about bringing our Benefactor and Trustee members together to connect, share ideas, and build meaningful relationships.

**NEW JOINERS BREAKFAST:** A welcoming breakfast session designed to help new members connect, discover the community, and start building their network.

**"MEET THE CEO"** connects selected entrepreneurs and SMEs with a multinational CEO through short one-on-one meetings, held monthly and exclusively free for members.



### DUO Mentoring Program

The DUO Mentoring program is an initiative of the French chambers of Commerce and Industry (CCIFI), in partnership with the French Foreign Trade Advisors (CCEF).

It offers Entrepreneurs, start-ups and SMEs members, access to industry experts coming from multinational or SME enterprises to support them and help them in their development.

# BOOST YOUR VISIBILITY

## COMMUNICATION PLATFORMS

**EMAILING - THE LINK** The Link is our monthly newsletter. It aims to inform members and non-members of the latest news (upcoming events, activities, members' news and offers).

- Frequency: Monthly
- Target Audience: Members and Non-members
- Around 12,500+ contacts
- Average opening rate: 30%

### WEBSITE - WWW.CCIFRANCEUAE.COM

Through our fully responsive website, members and non-members have easy access to the CCI France UAE calendar, members' news, information on the CCI France UAE, but also to the CCI France UAE team contact details. Members can also enjoy exclusive offers.

### SOCIAL MEDIA

We are active on LinkedIn, offering a wide range of information, news, events, photo galleries.

- LinkedIn: @CCI France UAE
- Around 26,000 Followers

## EVENTS SPONSORING

Our events offer flexible sponsorship opportunities to suit all budgets, allowing you to showcase your brand and highlight your expertise to a targeted business audience.

5,000+

Attendees

250+

Experts

120+

Events



Bonjour Talents Career Fair  
October 2025



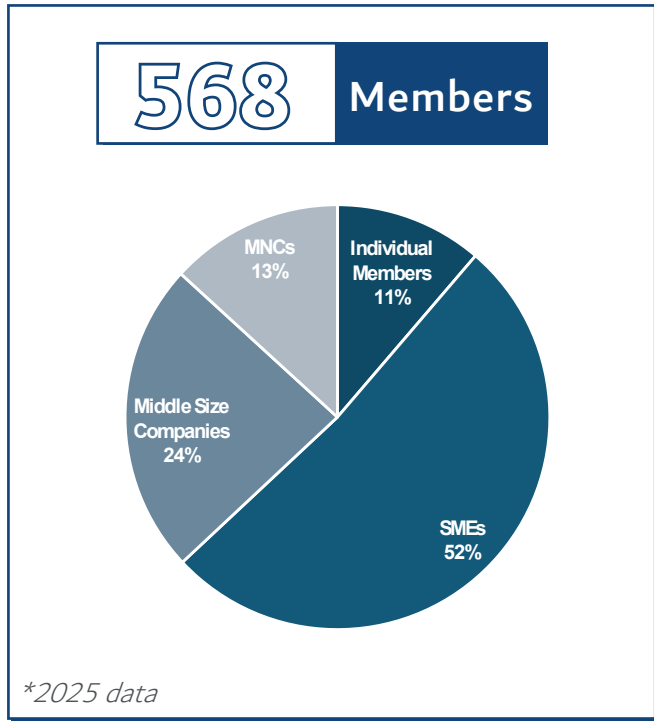
Annual Gala Dinner  
March 2025



French Tuesday  
November 2025

\*2025 data

# OUR BUSINESS COMMUNITY



CCIFI CONNECT APP

**The CCIFI members' application to boost your business!**

Join the first private business network of French, Francophone and Francophile companies in the world!

A trusted network, accessible only to members of the French Chambers of Commerce of the CCIFI network, which includes 125 CCIFIs in 98 countries. Connect with over 70,000 contacts in over 33,000 companies.

## OUR PACKAGES

Our enhanced tiered Membership offers 4 levels of corporate membership which are suited to your company's needs and budget.

<h3 style="margin: 0;">BENEFACTOR</h3> <p style="margin: 5px 0;">The most exclusive level for companies looking to make a significant impact in the French-Emirati business community and show true commitment and support to the CCI France UAE. This membership guarantees the maximum level of exposure and tailor-made solutions.</p>	<h3 style="margin: 0;">TRUSTEE</h3> <p style="margin: 5px 0;">This membership is designed for companies willing to maintain a high profile in the French-Emirati business community while enjoying an increased range of valuable benefits and privileges.</p>	<h3 style="margin: 0;">BUSINESS ADVANTAGES</h3> <p style="margin: 5px 0;">The membership level geared towards businesses that want to gain greater visibility and develop their business opportunities to take their company to the next level of growth.</p>	<h3 style="margin: 0;">BUSINESS ESSENTIALS</h3> <p style="margin: 5px 0;">The perfect choice for small businesses and young companies looking to develop their activity and enjoy the essential services of the CCI France UAE, while controlling their expenses.</p> <p style="font-size: 0.8em; margin-top: 10px;"><i>*Not available to businesses with 20+ employees in the UAE.</i></p>

# HIGHLIGHTS 2025

## WORKING TOGETHER FORUM ORGANISED IN DUBAI AND ABU DHABI

The Working Together Forum is a unique platform that brings together multinational corporations and SMEs to unlock business opportunities in the UAE. Exclusively for CCI France UAE corporate members, the event offers curated B2B sessions designed to foster impactful networking between large corporations and SMEs. Over 200 B2B meetings are organised in each edition.



## ANNUAL GALA DINNER

We were thrilled to gather over 800 guests to our gala dinner on Friday 11 April 2025 at Regal Ballroom - St. Regis Saadiyat Island Resort, Abu Dhabi.

Bringing together figures from industry, craftsmanship, technology and business, the gala celebrated the journey from preserving our heritage to transforming it.

## VOICES OF AI BUSINESS FORUM [NEW]

Organized in collaboration with Abu Dhabi Chamber of Commerce and Industry, Team France Export, and Sorbonne Abu Dhabi, this forum is a premier gathering designed to ignite collaboration across the entire AI value chain, from R&D and academia to investment and entrepreneurship. This isn't just another conference; it's a bridge between two world-class ecosystems.



## GCC-FRANCE BUSINESS FORUM [NEW]

At the initiative of the CCI France International network and its partners in the Gulf region, and led locally by CCI France UAE, the first edition of the GCC-France Forum brought together the French, Francophone, and Francophile business communities established in the region.

The event brought together around 270 participants, more than 60 speakers across 11 country- and sector-focused discussion panels, as well as networking opportunities.

## BUSINESS DELEGATION WITH MOEI

As part of the UAE Ministry of Energy and Infrastructure's high-level mission to Paris, we proudly reaffirmed our role as a key partner in strengthening France-UAE cooperation in the energy sector.



## NEW JOINERS BREAKFAST

Launched in 2025, this new initiative aims at officially welcoming our new members to our community and to give them a detailed presentation of the Chamber, its many services, and the exclusive benefits of your membership.







## CONTACT US

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