

Articles of association of the CCI France Qatar

An entity of Maison de la France

Approved by the General Assembly on March 16, 2025

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Article I. NAME OF THE ORGANIZATION AND OBJECTIVES

I.1 Name and Constitution

The French Business Council in Qatar ("CCI France-Qatar" or "CCIFQ") is an entity established under the auspices of Maison de la France in Qatar, a non-profit entity with limited liability by guarantee, registered as a Business Council with the Qatar Financial Centre Authority since February 5, 2017, under registration number 00352.

CCI France-Qatar has been a member of CCI France International network since June 26, 2018.

I.2 Workplace

The workplace of CCI France-Qatar is located at Tornado Tower, 14th floor, Doha, or any other address that may be decided by the Board of Directors.

I.3 Objectives

The CCI France-Qatar aims at strengthening and promoting economic and trade relations between France and Qatar by creating a business network that enhances the visibility and interests of French companies in Qatar.

It seeks to bring together companies, entities, and individuals based or residing in Qatar or France that conduct business related to Qatar, thereby fostering economic relations between the two countries in collaboration with the relevant administrative services and authorities.

I.4 Activities

To achieve its objectives, CCIFQ carries out, among others, the following activities:

- Bringing together companies and individuals seeking to work toward the promotion of mutual French and Qatari interests in the economic, industrial, and commercial fields, thereby strengthening bilateral business relations.
- Undertaking any action that enhances and promotes bilateral economic and trade exchanges.
- Creating, strengthening, and developing strong relationships with Qatari and French authorities and other organizations with similar objectives, including:
 - o The French Embassy and its Economic Department,
 - o The global networks of the Union of French Chambers of Commerce and Industry Abroad (UCCIFE) and the Assembly of French Chambers of Commerce and Industry (ACFCI),
 - o The Business France office in charge of Qatar.

- o The Qatar Chamber of Commerce,
- o The Qatar Investment Promotion Agency (Invest Qatar),
- o The Qatari Businessmen Association,
- o Any other entity established by and between the French or Qatari authorities for the same purpose.
- Assisting French and Qatari businesses in identifying business opportunities in their respective countries.
- Supporting French and Qatari companies already established or planning to set up operations in Qatar or France by helping them navigate the respective business environments. Organizing prospective missions tailored to these objectives to facilitate their integration and expansion.
- Managing a business network that fosters exchanges between French and Qatari businesspeople, promoting the exchange of information to explore business opportunities.
- Providing opportunities for support, information, training, education, and networking to members and non-members to strengthen economic and trade ties between France and the Qatari community, fostering a stronger bilateral economic and trade relationship.
- Establishing dedicated committees and clubs that promote the members of CCIFQ through the organization of events and specific activities.
- Facilitating access to information for members and third parties regarding employment opportunities in Qatar and France and conducting training activities. CCIFQ in Qatar may engage any expert of its choice to conduct these training sessions.
- Assisting members and potential members in preparing their business establishment projects in Qatar.
- Organizing conferences, seminars, business meetings, and exhibitions in line with the objectives of CCIFQ in Qatar.
- Publishing promotional materials, catalogues, magazines, studies, directories, and other media materials to promote CCIFQ in Qatar's activities and achieve its objectives.

CCIFQ in Qatar ensures that its funds and assets are never used for political or religious purposes.

I.5 Resources

The Council's resources come primarily from:

- Membership fees;
- Sponsorship fees;
- Revenue generated from organizing activities and events, in compliance with applicable laws and CCIFQ's Articles of association;

- Any other service approved by the Board of Directors, in compliance with CCIFQ's objectives and applicable law.
- Public aid or subsidies from the French government or state agencies, if applicable.
- Revenues and surplus gains resulting from its assets, if applicable.

Article II. MEMBERSHIPS

II.1 Reasons to Become a Member

- Expand business activities in Qatar and/or France and identify new opportunities.
- Enhance visibility and promote its company.
- Grow its professional network and develop business relationships.
- Build a contact list of potential business partners.
- Stay informed about the Qatari, French, and regional markets.
- Share and showcase expertise within a broad community of members and Qatari stakeholders.
- Benefit from the services and events organized by CCIFQ.
- Gain access to the business database of CCI France International, the leading French business network worldwide.
- Access the negotiated benefits of CCI France International.

II.2 Categories of Members

II.2.1 Founding Member

Companies that participated in the establishment of CCIFQ are classified as follows:

- Senior: Paid a one-time membership fee of 40,000 QAR.
- Support: Paid a one-time membership fee of 15,000 QAR.

The list of Founding Members is closed. Founding Members must renew their membership annually as Corporate Members and pay the corresponding fees to continue benefiting from CCIFQ's services and retain their voting rights.

II.2.2 Corporate Member

- Any public or private companies, partnerships, joint ventures, sole proprietorships, or other organizations established in Qatar, where a significant share of ownership or participation is held by French nationals or French interests, and that are engaged in commercial or industrial activities.
- Any public or private companies, partnerships, joint ventures, sole proprietorships, associations, or other organizations serving French interests, working to promote bilateral economic and trade relations, and

contributing to the mission of CCI France-Qatar, subject to unanimous approval by the Board of Directors.

Each Corporate Member is entitled to one (1) voting right.

II.2.3 Individual Member

Any natural person working in an entity not eligible for Corporate Membership and/or having an interest in promoting bilateral trade relations between Qatar and France may apply as an Individual Member. The application is subject to approval by the Board of Directors.

An Individual Member is entitled to one (1) voting right.

II.2.4 Honorary Member

Honorary members are elected by a simple majority vote of the Board of Directors, at the Board's discretion.

An Honorary Member may be elected for a specific number of years and may attend any General Assembly upon invitation from the Board of Directors. However, an Honorary Member:

- Cannot vote.
- Is exempt from membership fees and annual dues.
- Cannot be held liable for CCIFQ's debts.
- Is not eligible to serve on the Board of Directors.
- Cannot be part of any committee or club.

According to these Bylaws, the following are Honorary Members:

- The French Ambassador to Qatar.
- The Economic Counselor of the French Embassy in Qatar.

The Board of Directors may, by a simple majority vote, appoint other Honorary Members based on CCIFQ's interests.

II.3 Membership Fees

II.3.1 Membership is annual and applies from January 1 to December 31. Membership fees for those joining mid-year will be prorated based on the month of membership, but only for the first year of membership.

II.3.2 The amount of annual membership fees is determined at the end of each year by the Board of Directors and is voted on by absolute majority.

- II.3.3 Annual membership fees are due by the end of January each year or by the due date specified on the invoice.
- II.3.4 Membership categories are based on objective criteria. All applicants must apply under the category that corresponds to their profile. If a member changes category during the subscription year, the difference in fees must be paid proportionally to the remaining period.
- II.3.5 Membership fees are non-refundable and non-transferable.
- II.3.6 Members and their representatives cannot vote or access CCIFQ's services and events if their fees are not fully paid.
- II.3.7 If a member fails to pay their membership fee by March 31, despite at least one reminder, their membership will be automatically cancelled. The member and all their employees will be removed from the membership list.

II.4 Becoming a Member

- II.4.1 Applicants must apply under the membership category that matches their profile by completing the membership application form.
- II.4.2 Corporate applicants must submit their application to the Managing Director of CCIFQ.
- II.4.3 Membership becomes effective only after approval by the Board of Directors and receipt of the membership fee payment by CCIFQ.

II.5 Membership Application Process

- II.5.1 The Board of Directors meets periodically to review and approve new applications by simple majority vote.
- II.5.2 Once an application is approved, the executive team will notify the new member and issue an invoice for membership fees based on the approved membership category.
- II.5.3 If an application is rejected, CCIFQ's executive team will notify the applicant of the Board of Directors' decision without providing reasons.
- II.5.4 Each corporate applicant must appoint and authorize in writing its Principal Representative.
- II.5.5 Each member is bound by CCIFQ's Articles of association and all its internal regulations, rules, and directives, which may be amended from time to time. All members enjoy rights and privileges corresponding to their membership category, without any discrimination.

II.5.6 Membership in CCIFQ is non-transferable.

II.5.7 No member may use the name, logo, or reputation of CCIFQ for advertising or commercial purposes without the written approval of the Board of Directors, as communicated by the Managing Director.

II.6 Rights of CCIFQ's members

II.6.1 Attend monthly events, conferences, workshops, and visits to the Council, except for Board meetings and activities exclusive to the Board of Directors.

II.6.2 Participate in the General Assembly, discuss agenda items, and vote when applicable, depending on membership category.

II.6.3 Access electronic membership cards for themselves (Individual and Corporate members) and for all their employees who have created a profile on CCIFQ's website (Corporate members only).

II.6.4 Corporate and Individual members who have paid their annual membership fee before the General Assembly date are considered Active Members and have one (1) vote in Ordinary and Extraordinary General Assemblies.

II.7 Duties of CCIFQ's Members

II.7.1 Accept and comply with the Council's Articles of association, as well as the resolutions of the General Assembly and the Board of Directors.

II.7.2 Pay membership fees on or before the due date.

II.7.3 Maintain ethical behavior at all times.

II.8 Benefits of CCIFQ's Members

Each member is entitled to a wide range of benefits, including:

- Participate in local, regional, and international events at preferential rates whenever possible.
- Attend exclusive thematic events and workshops.
- Benefit from the exclusive loyalty program (electronic discount card) with selected organizations and businesses in Qatar and abroad.
- Be listed in CCIFQ's directory and access the member section on the Council's website.
- Access CCIFQ's services at preferential rates.
- Take advantage of advertising opportunities on the website and in the directory, as well as priority sponsorship opportunities for events

II.9 Termination of Membership

A member's CCIFQ membership will automatically cease in the event of any of the following, unless otherwise decided by the Board of Directors:

- Cessation of business operations of the Member.
- Failure to pay membership fees by the due date.
- Violation of the Articles of association and/or Ethical Charter by the Member.
- Legal conviction of the Member by a judicial authority.
- Death of the Member or their Representative.
- If the Principal Representative leaves the Corporate Member they represent within CCIFQ, they immediately lose their role as Principal Representative and any rights to hold a position within CCIFQ.
- Board of Directors' decision to terminate a membership for any serious and valid reason, voted by absolute majority.

The Board of Directors may, with the Member's or their Representative's consent, reinstate the Member, conditionally or unconditionally, as deemed appropriate.

A member whose membership has ceased for any reason remains obligated to settle any outstanding dues owed to CCIFQ.

Article III. ORGANIZATION AND FUNCTIONS OF THE BOARD OF DIRECTORS

III.1 Governing Body

The general administration of CCIFQ falls under the responsibility of the Board of Directors.

The Board of Directors, in collaboration with the General Director, defines and approves the strategy of CCI France-Qatar and ensures its proper implementation..

III.2 Board Members

III.2.1 The Board of Directors must be as representative as possible of the business community in Qatar. It must ensure suitable representation of French companies while maintaining inclusivity for Qatari enterprises. Therefore, the Board will consist of at least eight (8) and at most twelve (12) members, with a minimum of 80% representing French companies and a maximum of 20% representing Qatari companies.

III.2.2 The Board of Directors must include one or more members from the French Foreign Trade Advisors (CCEF) to foster synergies between the two organizations.

III.2.3 Only candidates nominated by a Corporate Member can serve on the Board of Directors.

- III.2.4 The Corporate Member's dues must be fully paid.
- III.2.5 A Corporate Member can only nominate one candidate.
- III.2.6 The candidate must be able to dedicate sufficient time to attend Board meetings, CCIFQ's events, and assist the Managing Director in high-level or specific engagements.
- III.2.7 The Board of Directors must reflect the local economic landscape and ensure diversity in company sizes. The Board will also strive for gender representation, attract talented professionals, and maintain a diverse composition.
- III.2.8 The candidate must attend at least 75% of Board meetings annually, either in person or remotely.
- III.2.9 The candidate must not have conflicts of interest with CCIFQ (such as engaging in similar or competing activities).
- III.2.10 A Corporate Member must have been a CCIFQ member for at least one (1) year to be eligible for Board representation.
- III.2.11 Each Board member must sign and adhere to CCIFQ's Code of Ethics.

III.3 Elections of the Board of Directors

- III.3.1 Candidacies for the Board of Directors must be submitted to the outgoing Board at least ten (10) days before the scheduled election using the required candidacy form.
- III.3.2 The election of the Board of Directors will take place every three (3) years during an Ordinary General Assembly, and it will be validated by a simple majority vote of CCIFQ members present or represented by proxy at the Assembly.
- III.3.3 Voting will be conducted by secret ballot and in a single round.
- III.3.4 Each member of the Board of Directors will serve a three (3)-year term (the "Mandate") and may be re-elected once (1), subject to the provisions outlined below. Election to the Board of Directors does not entitle members to any compensation or remuneration of any kind.
- III.3.5 Board member may serve for a maximum of two (2) consecutive terms. After this period, they will not be eligible for another term (the "Next Mandate") but may run for election again upon the expiration of the Next Mandate, under the same terms and conditions stated in this section.

- III.3.6 No later than fifteen (15) days after the Board election, the newly elected Board of Directors will hold its first meeting ("First Meeting"). The new Board will officially assume its responsibilities on the date of this meeting. To avoid any ambiguity, the outgoing Board will continue its functions until the First Meeting but must not make any major decisions for the Council.
- III.3.7 During the First Meeting, the Board of Directors will elect, by a simple majority vote of the Board members present or voting by correspondence, the President, two (2) Vice-Presidents, the Treasurer, and the Secretary of the Board. For this election, Board members may vote in writing by correspondence no later than one (1) day before the First Meeting. The written vote must be sent to all members of the Board.
- III.3.8 In the event of a tie vote for the position of President, a second vote will be conducted during the First Meeting. If no simple majority is reached, the meeting will be adjourned for seven (7) days or for a period determined by a majority of Board members (the "Adjournment Period"). At the end of the Adjournment Period, a second Board meeting will take place. If, during this meeting, no simple majority is obtained after two rounds of voting, the oldest candidate for the President's position will be elected.
- III.3.9 The Board of Directors will then proceed with the election of two (2) Vice-Presidents, the Treasurer, and the Secretary of the Board. The newly elected President holds a casting vote in the event of a tie..

III.4 Functioning of the Board of Directors

- III.4.1 A Board meeting must be held whenever deemed necessary by the Board of Directors or its President, but in any case, at least once every three (3) months. The quorum for a meeting is 50% of the Board members, including the President or one of the Vice-Presidents. Each Board member has one (1) vote, and Board resolutions are adopted by a simple majority of votes cast by present or duly represented members. In case of a tie vote, the President's vote (or that of the first Vice-President, in the absence of the President) is decisive.
- III.4.2 A written notice specifying the date, time, location, and agenda of the meeting must be sent by email to all Board members at least seven (7) days before any Board meeting.
- III.4.3 For urgent resolutions, the Board of Directors may approve the proposed resolution via email, provided that all Board members validate it. Any resolution unanimously signed and approved by email will be considered valid and will carry the same legal effect as a resolution passed in a duly convened Board meeting.

III.4.4 To facilitate Board meetings, Board members may conduct meetings via videoconference when circumstances justify it or when deemed appropriate.

III.5 Resignation/Revocation of a Board Member

III.5.1 A member of the Board of Directors shall cease to be a member if they permanently leave Qatar, resign, or have their employment terminated by the Corporate Member that employed them at the time of their election.

III.5.2 The Board of Directors has the authority to co-opt a member by an absolute majority to fill any permanent vacancy within the Board. This new director shall serve until the end of the current term with the right to vote and participate in deliberations like the other members of the Board. Notwithstanding the above, if more than 50% of the Board members resign during the first year of the term, a new Board of Directors shall be elected at the next annual general meeting.

III.5.3 A director shall cease to be a member of the Board of Directors if they fail to attend 75% of the Board's annual meetings, unless the Board decides otherwise as an exceptional measure.

III.5.4 A Board member shall cease to be a member if they fail to fulfil their duties, are deemed to have a conflict of interest with CCIFQ, or behave in an unethical manner. In such cases, the Board of Directors has the authority, by majority vote, to terminate the member's mandate.

III.6 Duties of the Board Members

III.6.1 The President of the Board of Directors presides over all General Assemblies and Board meetings. They represent CCIFQ before third parties, government agencies, authorities, ministries, the private/public sector, financial, judicial institutions, and the media.

III.6.2 The President must ensure the implementation of the Board's resolutions and comply with its recommendations.

III.6.3 In the absence of the President, the First Vice President shall act as an interim replacement. If the First Vice President is unavailable, the Second Vice President shall assume the role through a written delegation from the President or the Board, as applicable.

III.6.4 The Treasurer is responsible for ensuring that CCIFQ maintains accurate records of its financial transactions and that all CCIFQ's funds are properly collected, safeguarded, and disbursed on behalf of CCIFQ.

III.6.5 The Secretary General of the Board of Directors shall be responsible for ensuring that all CCIFQ's records are securely maintained.

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III.7 Powers of the Board of Directors

The Board of Directors is entrusted, in addition to and without derogation from the powers specifically assigned to it below, with the strategic vision of CCIFQ and delegates its execution to the General Management in accordance with the Articles of association.

- III.7.1 The Board of Directors shall have full authority to propose rules, regulations, and policies concerning CCIFQ's affairs for matters not covered by these Articles of association, provided that they do not conflict with them. In particular, it establishes an Ethical Charter aimed at defining the code of good conduct for the Directors and Members of the Council.
- III.7.2 The Board of Directors may carry out all necessary acts for the management of CCIFQ, provided they align with CCIFQ's purpose and do not contravene Qatari law, the Qatar Financial Centre Authority law, or these Articles of association.
- III.7.3 The Board of Directors shall, in particular, establish the terms governing the operation of CCIFQ, the appointment and dismissal of executives and employees, specify their duties, determine their salaries, and prescribe their obligations.
- III.7.4 The annual membership fee and additional contributions payable by members shall be determined and approved by the Board of Directors by absolute majority in accordance with Article II.3.2.
- III.7.5 The Board of Directors is authorized to purchase, dispose of, and sell movable property; hire and enter into lease agreements; initiate legal proceedings; defend CCIFQ's interests before courts and arbitration centres, whether as a defendant or plaintiff; negotiate settlements and initiate or resolve disputes and arbitrations; and write off entries.
- III.7.6 Resolutions concerning the acquisition of real estate and mortgages on said real estate must be submitted to the Ordinary General Meeting for approval.
- III.7.7 The Board of Directors shall have the power to authorize the expenditure, from CCIFQ's funds, of such sums as it deems appropriate for the purpose of achieving CCIFQ's objectives, and to validate CCIFQ's annual budget and to modify it if necessary.
- III.7.8 The Board of Directors complies with all decisions taken or resolutions adopted at General Meetings.
- III.7.9 CCIFQ undertakes to indemnify each member of the Board of Directors and to keep him/her indemnified against all proceedings, suits, actions, omissions or civil claims (excluding criminal actions) arising out of the

proper, authorized and good faith performance of his/her functions, duties and responsibilities on behalf of CCIFQ.

Article IV. GENERAL MANAGER

Under the control of the Board of Directors, the General Manager is responsible for all the Council's departments, activities and publications.

The General Manager is responsible for implementing the decisions of the Board of Directors.

He is accountable to the Board of Directors for his actions.

Article V. SIGNING AUTHORITY

The Council is validly bound by the collective signature of two of the President with one of the following persons: the General Secretary, the Treasurer, the Managing Director or any person designated for this purpose by the Board of Directors.

However, all day-to-day management deeds may be signed either by the Chairman or by the Managing Director.

Article VI. GENERAL MEETINGS

VI.1 Annual General Meeting

The Annual General Meeting shall be held no later than four (4) months after the close of the financial year, on a date set by the Board of Directors, and convened by the Managing Director at least seven (7) days prior to the date of the Meeting.

VI.2 Business transacted at the Annual General Meeting

VI.2.1 The following questions will be examined

- Presentation of moral and financial reports.
- Approval of the draft resolutions listed on the General Assembly agenda.
- Election of Board members, if necessary.
- Appointment of the auditor.

VI.2.2 Voting conditions

Voting at Ordinary and Extraordinary General Meetings is by simple majority. Fully paid-up members holding proxies on behalf of other members have as many additional votes as the number of proxies they hold, up to a limit of two (2) additional votes.

VI.2.3 Convocation

At least seven (7) days before the Ordinary General Meeting, the General Manager will send each member of CCIFQ a notice of meeting together with details of the agenda. This notice may be sent by registered mail, e-mail, fax or any other form of transmission with a report confirming transmission. Only members who have paid their membership fees in full for the current year may vote at the Annual General Meeting.

VI.2.4 Documents

The annual report, financial statements and other relevant information will be sent to active members by e-mail at least seven (7) days before the Annual General Meeting.

VI.3 Quorum at the Annual General Meeting

VI.3.1 The quorum for each Ordinary General Meeting is at least one third (1/3) of the total number of voting members present or represented. If this quorum is not reached thirty (30) minutes after the start of the meeting, the meeting will be adjourned for seven (7) days, at the end of which a new Ordinary General Meeting will be held. The quorum is then reached by each member present or represented. The Meeting will transact the business on the agenda.

VI.3.2 Non-voting members may attend General Meetings at the invitation of the Board of Directors, but are not entitled to vote and do not count towards the quorum.

VI.4 Extraordinary General Meeting

VI.4.1 The Board of Directors may at any time, for any particular reason, call an Extraordinary General Meeting at the written request of at least twenty percent (20%) of the total active members of CCIFQ or by decision of the Board of Directors.

VI.4.2 In the event that the request to convene an Extraordinary General Meeting originates from the members, as indicated in the preceding paragraph, the written request specifying the purpose for which the meeting is required must be filed with the Council's General Manager.

VI.4.3 Notice of the Extraordinary General Meeting must be sent to members by the Managing Director at least fourteen (14) days before the meeting is due to take place.

VI.5 Business transacted at the Extraordinary General Meeting

VI.5.1 The following matters may be considered:

- Updating the Articles of Association;

- Acquisition or sale of real estate;
- Dissolution and liquidation of the Council.
- Any other matter raised under the conditions specified in paragraphs VI.4.1 and VI.4.2, which does not fall within the scope of the Ordinary General Meeting.

VI.6 Quorum for Extraordinary General Meetings

VI.6.1 The quorum for each Extraordinary General Meeting must be at least two-thirds (2/3) of the total number of members with voting rights present or represented at the meeting. If this quorum is not reached thirty (30) minutes after the start of the meeting, the meeting will be adjourned for seven (7) days, at the end of which a new Extraordinary General Meeting will be held.

VI.6.2 Non-voting members may attend Extraordinary General Meetings but are not entitled to vote and do not count towards the quorum.

VI.7 Proxy conditions

Each Corporate and Individual Member may appoint another voting member as his or her proxy to exercise his or her voting rights at any General Meeting.

A person so appointed may not hold more than two (2) proxies.

The member requesting the proxy, whether Corporate Member or Individual Member, must complete and sign the standard proxy forms provided CCIFQ and send them to CCIFQ's General Secretariat at least 24 hours prior to the scheduled date of the General Meeting.

Article VII. FINANCES

VII.1 Fiscal year

The fiscal year of CCIFQ ends on the last day of December of each year.

VII.2 Appointment of auditors

The accounts will be audited by duly qualified auditors who will be appointed at each Annual General Meeting and who will not be members of the Board of Directors. The statutory auditors will be required to audit each annual account and present a report to the Board of Directors, which will approve it and present it to the Annual General Meeting.

The statutory auditors may only serve two (2) consecutive terms of three (3) years each.

VII.3 Annual report

The Board of Directors draws up an annual report on the situation of CCIFQ, which is presented to the Ordinary General Meeting by the President. The annual report shall be presented to members no later than one hundred and twenty (120) days after the close of the financial year.

VII.4 Financial statements

The Board of Directors shall ensure that a full and proper statement is kept of all monies received and expended by CCIFQ, together with the reasons for such receipts and expenditures, and a statement of all assets, credits and liabilities of CCIFQ.

VII.5 Management of funds

The General Manager shall ensure that all monies payable to CCIFQ are promptly transferred to CCIFQ's bank accounts. The Board of Directors shall establish bank authorizations and signing authorities in writing.

VII.6 Use of funds

All sums collected in respect of fees paid for services rendered to its members or any other service shall be paid to CCIFQ and shall be allocated on a priority basis to cover the day-to-day management and administration expenses of CCIFQ.

Article VIII. AMENDMENTS AND ADOPTION OF THE BY-LAWS

Amendments to the Bylaws may be proposed by a favourable vote of the Board of Directors or by a written petition of at least twenty percent (20%) of the active voting members of CCIFQ. No amendment to the Articles of Association may be made unless approved by an Extraordinary General Meeting. The proposed amendment must be sent to all members at least fourteen (14) days prior to the vote. Amendments to the Bylaws will only take effect after notification to CCI France International within a maximum period of five (5) working days following their adoption.

These Articles of Association were adopted by a majority vote at the Extraordinary General Meeting held on the 16th of March 2025,

Article IX. DISSOLUTION OF CCIFQ AND LIQUIDATION OF ASSETS

The dissolution and liquidation of CCIFQ may only be pronounced by approval of the Extraordinary General Meeting or by judicial decision. In such a case, the latter must inform CCI France International and appoint a liquidator within fourteen (14) days of the Extraordinary General Meeting.

The Extraordinary General Meeting decides on the allocation of the liquidation surplus or complies with the provisions of the Qatar Financial Centre, if applicable.

Article X. GENERAL

X.1 Notification of change of address

Any change of residence or place of business of any member shall be notified to the General Manager and entered in CCIFQ's register of members accordingly. A notice sent to a member by mail to his address appearing in the register shall be deemed to have been duly delivered.

X.2 Prohibitions

X.2.1 All forms of gambling, with or without wagering, must not take place on CCIFQ's premises or be organized by CCIFQ. The introduction of gambling materials, alcohol or drugs, as well as undesirable persons on CCIFQ's premises, is prohibited.

X.2.2 CCIFQ shall not organize any lottery, whether reserved for its members or not, on behalf of CCIFQ, its Board or its members, without the prior approval of the competent authorities.

X.2.3 CCIFQ shall not engage in political or religious activities, nor allow its funds and/or premises to be used for political or religious purposes.

X.2.4 The funds of CCIFQ shall not be used to pay the fines of members who have been convicted by a court of law.

X.2.5 CCIFQ shall not raise funds from the public for any purpose whatsoever without the prior written approval of the Qatar Financial Centre Authority and other relevant authorities.

X.3 Applicable law

These Articles of Association shall be governed by, construed and enforced in accordance with the laws of the Qatar Financial Centre Authority.

This contract is executed in both English and French. In the event of any discrepancy or inconsistency between the English and French versions, the French version shall prevail and be considered the official and governing text.

Article XI. EFFECTIVE DATE

These Articles of Association shall come into force on the date of their approval by the qualified Members at an Extraordinary General Meeting and by CCI France International.