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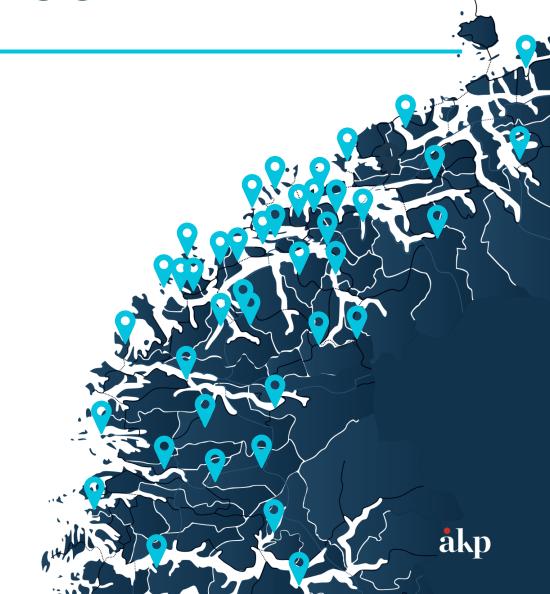






GCE BLUE MARITIME CLUSTER

- 18 ship owners
- 7 naval architects
- 12 shipyards
- 130 technology manufacturers
- 14 000 employees
- €5 bn revenues
 - 52% export
 - The cluster administration is hosted by ÅKP





-The Shipbuilders



research - finance - commerce - entrepreneurs - authorities



























EKORNES

































ELTORQUE











MARITIM FORENING































Nordeo





IIII Shipadmin



































HUSE





Bertel O. Steen

Rheinhold & Mahla

inventas























7OCEAN















thydra pipe





BIORDAL











AUKRA



Montering

Premos



Norvestor





SAGA PURE



MC FIRST PROCESS

SINTEF





NOGVA



MOREFORSKING

******* TAFJORD



PARTNERPLAST



OMRON



TEKNOTHERM

Young





PETRO WELL

III PROMEK



JETS

ACEL











Maritime







MARINE INTERIOR







F





rexroth

A Bosch Company

































ULSTEIN





TRENDS IN THE NORWEGIAN MARKETS

- Main segments:
 - Ocean-based Energy
 - Ocean-based Food
 - Ocean-based Tourism









New Blue Deal

• World's first full scale net zero maritime cluster





LE COMMANDANT CHARCOT

- World's first icebreaker hybrid cruiseship
- Polar Class 2
- LNG and Battery Package
- 150 m long
- 270 passengers 180 crew
- Price: €270 million
- Buildt by VARD





ROALD AMUNDSEN



- Design: Kongsberg Maritime
- Polar Class 6
- Battery Package 1,36-5MWh
- 140 m long
- 530 passengers 151 crew
- Price: €270 million
- Buildt by GreenYard KLEVEN





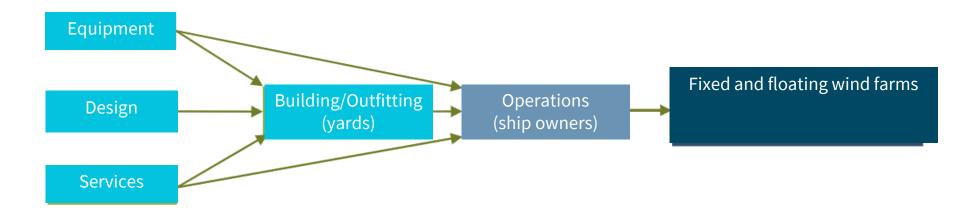
GLOBAL CENTRE OF EXPERTIS







A maritime supply chain for ocean wind is under development – a great market potential and strong competitive advantages



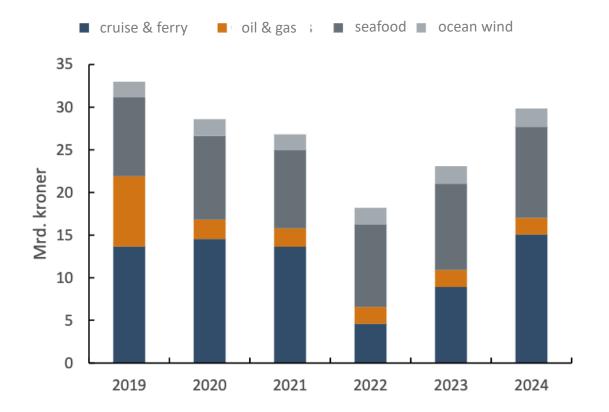
The maritime supply chains for ocean wind and oil/gas are closely related: overlapping operations, similar vessels and a large potential for transfer and sharing of technology and competence.





Cruise and ferry markets expected to be largest yard segment until 2024

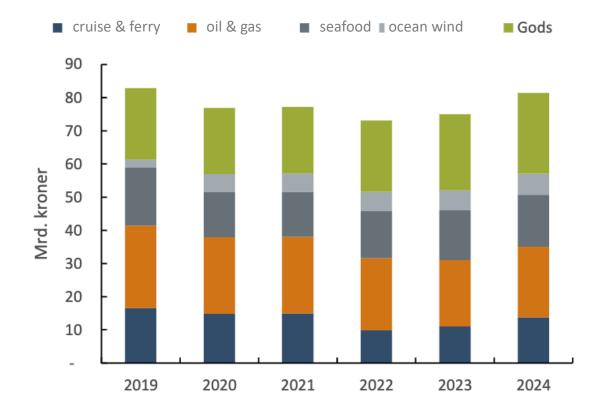
Development in shipyard revenues by ship segment in main scenario 2019-2024. Source: Menon Economics



Equipment manufacturers are diversified - oil/gas and goods on top

Development in equipment manufacturers' revenues by ship segment in main scenario 2019-2024.

Source: Menon Economics

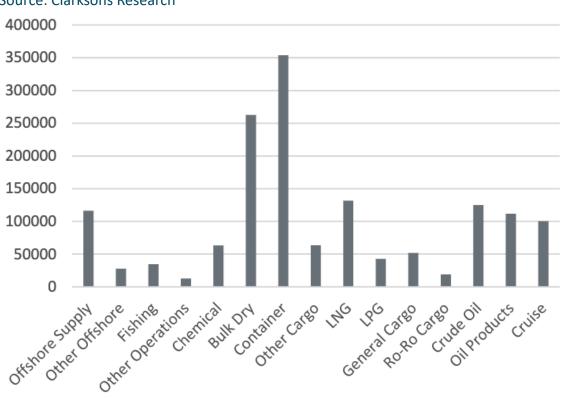




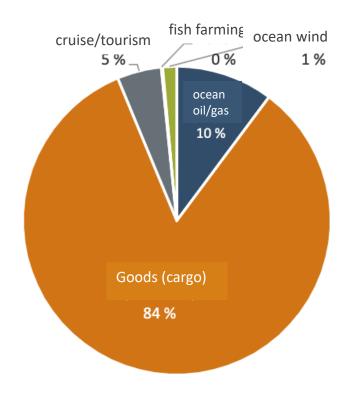


Global shipping markets: cargo totally dominating, TEU is largest segment





World market for shipping.
Source: Menon/Clarksons Research/StockApps







Shipbuilding Trends in Norway

Segments	Trend - Newbuilding	Trend - Retrofitting
Ocean Wind (SOV, WTIV)		
Oil/gas (PSV, AHTS)		
Fishery		
Fish farming		
Cruise		
Ferries		



