

For immediate release

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Air France-KLM: New agreement for the development of Sustainable Aviation Fuel (SAF)

Air France-KLM and HORIBA signed an agreement to mark a further step to develop the sustainable fuel industry.

HORIBA, Ltd. has signed an agreement to join the group's Corporate SAF Program (Sustainable Aviation Fuel). The Corporate SAF program by Air France- KLM to calls on the business community to play an active role in the future of sustainable travel. This cooperative is an extension of HORIBA's commitment to its CSR goals by choosing to invest in a developing industry ultimately responsible for providing a sustainable option for air transport.

Sustainable fuels for aviation, fundamental levers for reducing CO₂ emissions

Air France and KLM have been involved for many years in research and development programs in the field of alternative fuels. In 2011, the two airlines were among the first to operate commercial flights with sustainable fuels, demonstrating that it is possible to use an alternative energy to fossil fuels. The main challenge today is the development of a sustainable industry to which the corporate customers of Air France and KLM can make a concrete contribution.

Guillaume Glass, General Manager for Japan, Korea and New Caledonia said: "Air France – KLM is leading the path toward decarbonization of air transport. After CO₂ reduction via fleet modernization and eco-piloting, and CO₂ offset schemes offered to all our customers, we are moving to the next step with our Corporate SAF Program. This new program allows Japanese companies to reduce CO₂ emissions by 80% for a part, or all, of their employee's business trips.

I would like to thank HORIBA for their commitment toward sustainable business travel.

Masayuki Adachi, President and COO of HORIBA, Ltd. Commented "Our company, which operates with "measurements" developing technology to advance analysis and measurements, has contributed to solving environmental problems through the provision of products and services in various industries. In particular, we have a history of more than half a century in the high efficiency and low emission of combustion engines. In recent years, when measures to realize carbon neutrality have become urgent, we have been impressed by the SAF initiative by Air France KLM. The need for travel between Japan, the United States, Asia, and Europe, not to mention France, where almost 10% of the Group's employees are stationed, has great implications for business relationships. As the impact on business exchange affected by COVID subsides and future visits are expected to recover, we hope that participation in this program will contribute to further reduction of environmental impact."

About the HORIBA Group

The HORIBA Group has approximately 50 group companies around the world and provides an extensive array of instruments and systems for analysis and measurement applications. We are promoting our business in five segments: automotive, environment and process, medical, semiconductor, and science, offering more than 1,000 products to a wide variety of

markets. France has more than 40 years of business development and has built close relationships with local political and business circles and academia. In addition, our corporate credo is "interesting and funny", and we contribute to the development of society that is full of challenge mind and venture spirit as a source of growth.

About Air France-KLM

A global player with a strong European base, the Air France-KLM Group's main areas of business are passenger transport, cargo transport and aeronautical maintenance.

Air France-KLM is a leading airline group in terms of international traffic on departure from Europe. It offers its customers access to a worldwide network, covering over 300 destinations thanks to Air France, KLM Royal Dutch Airlines and Transavia, mainly from its hubs at Paris-Charles de Gaulle and Amsterdam-Schiphol.

Recognized for 15 years as an industry leader in sustainable development, the Air France-KLM Group is determined to accelerate the transition to more sustainable aviation. Since 2003, the Air France-KLM Group has been a member of the United Nations Global Compact. The aim is to make a significant contribution to the UN Sustainable Development Goals in connection with the Group's activities.

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